THE CHARTERED ENGINEER STANDARD

Chartered Engineers develop solutions to engineering problems using new or existing technologies, through innovation, creativity and change and/or they may have technical accountability for complex systems with significant levels of risk.

Chartered Engineers are able to demonstrate:

- The theoretical knowledge to solve problems in new technologies and develop new analytical techniques
- Successful application of the knowledge to deliver innovative products and services and/or take technical responsibility for complex engineering systems
- Accountability for project, finance and personnel management and managing trade-offs between technical and socio-economic factors
- Skill sets necessary to develop other technical staff
- Effective interpersonal skills in communicating technical matters.

The Competence and Commitment Standard for Chartered Engineers.

The examples given below are intended to help you identify activities you might quote to demonstrate the required competence and commitment for CEng registration.

These are not exhaustive. Moreover, you are not required to give multiple examples to demonstrate competence and commitment.

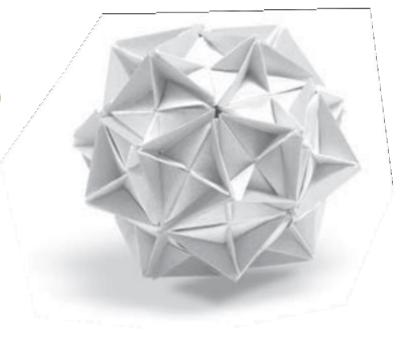
Chartered Engineers must be competent throughout their working life, by virtue of their education, training, and experience, to:

- A Use a combination of general and specialist engineering knowledge and understanding to optimise the application of existing and emerging technology.
- **A1** Maintain and extend a sound theoretical approach in enabling the introduction and exploitation of new and advancing technology.

This could include an ability to:

- Identify the limits of own personal knowledge and skills
- Strive to extend own technological capability
- Broaden and deepen own knowledge base through research and experimentation.

Engage in formal post-graduate academic study. Learn and develop new engineering theories and techniques in the workplace. Broaden your knowledge of engineering codes, standards and specifications.



A2 Engage in the creative and innovative development of engineering technology and continuous improvement systems.

This could include an ability to:

- Assess market needs and contribute to marketing strategies
- Identify constraints and exploit opportunities for the development and transfer of technology within own chosen field
- Promote new applications when appropriate
- Secure the necessary intellectual property (IP) rights
- Develop and evaluate continuous improvement systems.

Lead/manage market research, and product and process research and development. Cross-disciplinary working involving complex projects.

Conduct statistically sound appraisal of data. Use evidence from best practice to improve effectiveness.

- **B** Apply appropriate theoretical and practical methods to the analysis and solution of engineering problems.
- **B1** Identify potential projects and opportunities.

This could include an ability to:

- Establish and help develop solutions to meet users' requirements
- Consider and implement new and emerging technologies
- Enhance engineering practices, products, processes, systems and services
- Use own knowledge of the employer's position to assess the viability of opportunities.

Involvement in the marketing of and tendering for new engineering products, processes and systems. Involvement in the specification and procurement of new engineering products, processes and systems. Set targets, and draft programmes and action plans. Schedule activities.

B2 Conduct appropriate research, and undertake design and development of engineering solutions.

This could include an ability to:

- Identify and agree appropriate research methodologies
- Allocate and manageresources
- Develop the necessary tests
- Collect, analyse and evaluate the relevant data
- Undertake engineering design
- Prepare, present and agree design recommendations, with appropriate analysis of risk, and taking account of cost, quality, safety, reliability, appearance, fitness for purpose, security, intellectual property (IP) constraints and opportunities, and environmental impact.

Carry out formal theoretical research. Evaluate numerical and analytical tools. Carry out applied research on the job. Lead/manage value engineering and whole life costing. Lead design teams. Draft specifications. Develop and test options. Identify resources and costs of options. Produce concept designs, and develop these into detailed designs. Be aware of IP constraints and opportunities.

B3 Manage implementation of design solutions, and evaluate their effectiveness.

This could include an ability to:

- Ensure that the application of the design results in the appropriate practical outcome
- Implement design solutions, taking account of critical constraints, including due concern for safety and sustainability
- Determine the criteria for evaluating the design solutions
- Evaluate the outcome against the original specification
- Actively learn from feedback on results to improve future design solutions and build best practice.

Follow the design process through into product or service realisation and its evaluation. Prepare and present reports on the evaluation of the effectiveness of the designs, including risk, safety and life cycle considerations. Manage product improvement. Interpret and analyse performance. Determine critical success factors.

C Provide technical and commercial leadership.

C1 Plan for effective project implementation.

This could include an ability to:

- Systematically review the factors affecting the project implementation including safety and sustainability considerations
- Define a holistic and systematic approach to risk identification, assessment and management
- Lead on preparing and agreeing implementation plans and method statements
- Ensure that the necessary resources are secured and brief the project team
- Negotiate the necessary contractual arrangements with other stakeholders (client, subcontractors, suppliers, etc).

Lead/manage project planning activities. Produce and implement procurement plans. Carry out project risk assessments. Collaborate with key stakeholders, and negotiate agreement to the plans. Plan programmes and delivery of tasks. Identify resources and costs. Negotiate and agree contracts/work orders.

C2 Plan, budget, organise, direct and control tasks, people and resources.

This could include an ability to:

- Set up appropriate management systems
- Define quality standards, programme and budget within legal and statutory requirements
- Organise and lead work teams, coordinating project activities
- Ensure that variations from quality standards, programme and budgets are identified, and that corrective action is taken
- Gather and evaluate feedback, and recommend improvements.

Take responsibility for and control project operations. Manage the balance between quality, cost and time. Manage risk register and contingency systems. Manage project funding, payments and recovery. Satisfy legal and statutory obligations. Lead/manage tasks within identified financial, commercial and regulatory constraints.

C3 Lead teams and develop staff to meet changing technical and managerial needs. This could include an ability to: • Agree objectives and work plans with teams Carry out/contribute to staff appraisals. Plan/contribute to and individuals the training and development of staff. Gather evidence from • Identify team and individual needs, and colleagues of the management, assessment and feedback plan for their development that you have provided. Carry out/contribute to disciplinary • Reinforce team commitment to professional procedures. standards Lead and support team and individual development • Assess team and individual performance, and provide feedback. **C4** Bring about continuous improvement through quality management. This could include an ability to: • Promote quality throughout the Plan and implement best practice methods of continuous organisation and its customer and supplier improvement, eg ISO 9000, EFQM, balanced scorecard. Carry out quality audits. Monitor, maintain and improve delivery. • Develop and maintain operations to meet Identify, implement and evaluate changes to meet quality quality standards objectives. Direct project evaluation and propose recommendations for improvement. **D** Demonstrate effective interpersonal skills. **D1** Communicate in English³ with others at all levels. This could include an ability to: • Lead, chair, contribute to and record Reports, letters, emails, drawings, specifications and meetings and discussions working papers (e.g. meeting minutes, planning documents, • Prepare communications, documents and correspondence) in a variety of formats. Engaging or interacting with professional networks. reports on complex matters • Exchange information and provide advice to technical and non-technical colleagues. **D2** Present and discuss proposals. This could include an ability to: • Prepare and deliver presentations on Presentations, records of discussions and their outcomes. strategic matters • Lead and sustain debates with audiences

• Feed the results back to improve the

Raise the awareness of risk.

proposals

D3 Demonstrate personal and social skills.

This could include an ability to:

- Know and manage own emotions, strengths and weaknesses
- Be aware of the needs and concerns of others, especially where related to diversity and equality
- Be confident and flexible in dealing with new and changing interpersonal situations
- Identify, agree and lead work towards collective goals
- Create, maintain and enhance productive working relationships, and resolve conflicts.

Records of meetings. Evidence from colleagues of your personal and social skills. Take responsibility for productive working relationships. Apply diversity and anti-discrimination legislation.

E Demonstrate a personal commitment to professional standards, recognising obligations to society, the profession and the environment.

E1 Comply with relevant codes of conduct.

This includes an ability to:

- Comply with the rules of professional conduct of own institution
- Lead work within all relevant legislation and regulatory frameworks, including social and employment legislation.

Work with a variety of conditions of contract. Demonstrate initiative in and commitment to the affairs of your institution.

E2 Manage and apply safe systems of work.

This could include an ability to:

- Identify and take responsibility for own obligations for health, safety and welfare issues
- Ensure that systems satisfy health, safety and welfare requirements
- Develop and implement appropriate hazard identification and risk management systems and culture
- Manage, evaluate and improve these systems
- Apply a sound knowledge of health and safety legislation.

Undertake formal health and safety training. Work with health and safety legislation and best practice. In the UK, examples include HASAW 1974, CDM regulations, OHSAS 18001:2007 and company safety policies.

Carry out safety audits. Identify and minimise hazards. Assess and control risks. Evaluate the costs and benefits of safe working. Deliver strategic health and safety briefings and inductions.

E3 Undertake engineering activities in a way that contributes to sustainable development.

This could include an ability to:

- Operate and act responsibly, taking account of the need to progress environmental, social and economic outcomes simultaneously
- Use imagination, creativity and innovation to provide products and services which maintain and enhance the quality of the environment and community, and meet financial objectives
- Understand and secure stakeholder involvement in sustainable development
- Use resources efficiently and effectively.

Carry out environmental impact assessments. Carry out environmental risk assessments. Plan and implement best practice environmental management systems, eg ISO 14000. Manage best practice risk management systems eg ISO 31000. Work within environmental legislation. Adopt sustainable practices. Achieve social, economic and environmental outcomes.

- **E4** Carry out and record CPD necessary to maintain and enhance competence in own area of practice including:
 - Undertake reviews of own development needs
 - Plan how to meet personal and organisational objectives
 - Carry out planned (and unplanned) CPD activities
 - Maintain evidence of competence development
 - Evaluate CPD outcomes against any plans made
 - Assist others with their own CPD.

Keep up to date with national and international engineering issues. Maintain CPD plans and records. Involvement with the affairs of your institution. Evidence of your development through on-the-job learning, private study, in-house courses, external courses and conferences.

E5 Exercise responsibilities in an ethical manner.

Give an example of where you have applied ethical principles as described in the Statement of Ethical Principles on page 33.

Give an example of where you have applied/upheld ethical principles as defined by your organisation or company, which may be in its company or brand values.

Education

Knowledge and understanding are important components of professional competence. Formal education is the usual, though not the only, way of demonstrating the necessary knowledge and understanding, and the following qualifications exemplify the required knowledge and understanding for Chartered Engineers:

- An accredited Bachelors degree with honours in engineering or technology, plus either an appropriate Masters degree or Engineering Doctorate (EngD) accredited by a professional engineering institution, or appropriate further learning to Masters level*;
- or an accredited integrated MEng degree.

The Engineering Council website provides a searchable database of accredited programmes. Please check the Engineering Council website: www.engc.org.uk/courses

Applicants who do not have exemplifying qualifications may demonstrate the required knowledge and understanding in other ways, but must clearly demonstrate they have achieved the same level of knowledge and understanding as those with exemplifying qualifications.

Ways to demonstrate this include:

- Taking further qualifications, in whole or in part, as specified by the institution to which they are applying
- Completing appropriate work-based or experiential learning
- Writing a technical report, based on their experience, and demonstrating their knowledge and understanding of engineering principles
- Until 2011, taking Engineering Council examinations.

Applicants should consult their institution for advice on the most appropriate option.

^{*}See www.qaa.ac.uk for qualification levels and HE reference points.

Professional development

This is the other key part of developing competence. It is how potential Chartered

Engineers learn to apply their knowledge and understanding and begin to apply professional judgement. It can happen at the same time as some of the formal education referred to above, for example through an industrial placement during a higher education course, or alongside part-time study.

Many larger employers run well-established graduate training and development schemes. While these schemes are of course geared to the specific needs of their organisations, they are frequently designed to help graduates on the way to registration and may have been accredited by one or more of the institutions.

Potential Chartered Engineers in organisations without schemes of this type will need to develop profiles of competence and professional activity to help them prepare for registration. In some cases, employers will use occupational standards or competence frameworks in determining job descriptions and staff development, and these may assist in developing a competence profile. Otherwise aspiring registrants should use the competence and commitment statements and seek advice and guidance from the relevant institution, which may be able to put them in touch with a mentor to assist them through the process and help them address any gaps in their development.

Those seeking Chartered Engineer registration should maintain a detailed record of their professional development, responsibilities and experience, verified by supervisors or mentors, to provide best evidence for the professional review (see page 8).

